Form <b>990</b>
(Rev. January 2020)
Department of the Treasury Internal Revenue Service

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

g **Open to Public** Inspection

OMB No. 1545-0047

AF	or the	e 2019 calendar year, or tax year beginning $ m JUL1$ , $2019$ and en	nding J	UN 30, 2020	
<b>B</b> c	Check if pplicabl	e: C Name of organization		D Employer identified	cation number
	Addres				
	Name Chang	e Doing business as		23-73493	80
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	oom/suite	E Telephone number	
	Final return/			(212)480	
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		<b>G</b> Gross receipts \$	3,736,750.
	Ameno	NEW TORR, NT 10050 0005		H(a) Is this a group re	turn
	Applic tion			for subordinates	? Yes X No
	pendir	<sup>19</sup> 20 WEST 44TH STREET, SUITE 606, NEW YORE	K, NY	H(b) Are all subordinates in	cluded? Yes No
		empt status: 🚺 501(c)(3) 🛄 501(c) ( )◀ (insert no.) 🛄 4947(a)(1) or	527	If "No," attach a	list. (see instructions)
		te: WWW.ROYAL-OAK.ORG	_	H(c) Group exemption	
		organization: 🔀 Corporation 🔄 Trust 🔄 Association 🔄 Other 🕨	L Year o	f formation: 1973 N	State of legal domicile: NY
Pa	art I	Summary			
é	1	Briefly describe the organization's mission or most significant activities:	ING F	UNDS FOR CO	NSERVATION
Governance		OF HISTORIC PROPERTIES INCLUDING HOUSES AN	ND GA	RDENS IN BR	ITAIN AND
ern		Check this box 🕨 🛄 if the organization discontinued its operations or disposed			
Š		Number of voting members of the governing body (Part VI, line 1a)			20
ۍ ه		Number of independent voting members of the governing body (Part VI, line 1b) $\ldots$		20	
ies		Total number of individuals employed in calendar year 2019 (Part V, line 2a)			9
Activities &		Total number of volunteers (estimate if necessary)			1
Act		Total unrelated business revenue from Part VIII, column (C), line 12			0.
	b	Net unrelated business taxable income from Form 990-T, line 39	·····		0.
				Prior Year	Current Year
ue		Contributions and grants (Part VIII, line 1h)		1,789,522. 182,799.	2,006,700.
Revenue		Program service revenue (Part VIII, line 2g)		207,125.	329,065. 190,245.
Be		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		9,261.	17,976.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,188,707.	2,543,986.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		413,545.	493,220.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		<u>413,54</u> 5.	495,220.
		Benefits paid to or for members (Part IX, column (A), line 4)		444,519.	748,026.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
Den	lua b	Total fundraising expenses (Part IX, column (D), line 25) $\rightarrow$ 342,631	1.	•••	
Ĕ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<u> </u>	444,099.	870,198.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,302,163.	2,111,444.
		Revenue less expenses. Subtract line 18 from line 12		886,544.	432,542.
or				jinning of Current Year	End of Year
ets lanc	20	Total assets (Part X, line 16)		9,474,214.	10,274,885.
Ass J Ba	21	Total liabilities (Part X, line 26)		303,497.	548,650.
Net Assets or Fund Balances	22	Net assets or fund balances. Subtract line 21 from line 20		9,170,717.	9,726,235.
Pa	art II	Signature Block		<u> </u>	· ·
Und	er pena	Ities of perjury, I declare that I have examined this return, including accompanying schedules a	and stateme	ents, and to the best of my	/ knowledge and belief, it is

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer         SUSAN OLLILA, TREASURE         Type or print name and title	R	Date					
Paid	Print/Type preparer's name CHRIS BELLANDO	Preparer's signature D	ate Check PTIN if self-employed P00541714					
Preparer	Firm's name 🕨 LUTZ AND CARR, C		Firm's EIN ▶ 13-1655065					
Use Only	Firm's address 551 FIFTH AVENUE NEW YORK, NY 101		Phone no.212-697-2299					
May the II	May the IRS discuss this return with the preparer shown above? (see instructions)							
	B32001 01-20-20 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2019)							

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	990 (2019) THE ROYAL OAK FOUNDATION, INC.	23-7349380 Pag
Par	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	l
1	Briefly describe the organization's mission: THE ORGANIZATION PROVIDES AMERICANS WITH AN OPPORTUNIT	TY TO REACH
	BEYOND OUR BORDERS, CONNECT WITH OUR PAST AND JOIN AN	
	COMMUNITY DEDICATED TO PRESERVING AND PROTECTING THOSE	
	ENGLAND, WALES AND NORTHERN IRELAND THAT MAKE LIFE SPE	
2	Did the organization undertake any significant program services during the year which were not listed on the	9
	prior Form 990 or 990-EZ?	Yes 🔀
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program service	es?Yes X
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services,	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to c	others, the total expenses, and
4a	revenue, if any, for each program service reported. (Code:) (Expenses \$581,095. including grants of \$) (Re	evenue \$ 329,065
48	(Code:) (Expenses \$SS1,095. including grants of \$) (Re	
	EDUCATIONAL SEMINARS, TOURS, AND LECTURES ON PRESERVAT	TION AND HISTORY
	OF ARCHITECTURE AND DECORATIVE INTERIORS, HOUSES, AND	GARDENS. 37
	LECTURES AND TOURS WERE HELD FROM JULY 2019 - JUNE 202	20.
46	(Code: )(Expenses \$ 493,220. including grants of \$ 493,220. ) (Re	•
4b	(Code:) (Expenses \$ 493,220 · including grants of \$ 493,220 · ) (Re PRESERVATION OF HISTORIC SITES:	evenue \$
	GRANTS TO SUPPORT PRIORITIES OF THE NATIONAL TRUST AND	O OTHER
	PRESERVATION SOCIETIES TO PRESERVE IMPORTANT AND HISTO	DRIC SITES, AND
	GRANTS TO PRESERVE THE ENVIRONMENT. ALSO INCLUDES FULL	
	SCHOLARSHIPS TO THE ATTINGHAM SUMMER SCHOOL PROGRAM WH	HICH DETERMINE
	ELIGIBILITY AND SELECTION OF RECIPIENTS.	
	/ <b>/</b> 21 27/	
4c	(Code:) (Expenses \$431,374. including grants of \$) (Re	evenue \$
	PUBLIC RELATIONS PROGRAM TO MAKE THE GENERAL PUBLIC AW	VARE OF AND
	EXPERIENCE THE HISTORIC AND NATURAL SPACES IN ENGLAND,	
	NORTHERN IRELAND. FREE ENTRY TO OVER 350 PROPERTIES OF	
	TRUST OF ENGLAND, WALES AND NORTHERN IRELAND AND OVER	
	BELONGING TO THE NATIONAL TRUST FOR SCOTLAND, AND REDU	
	PRICE FOR U.S. LECTURES AND TOURS.	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$	)
4e	Total program service expenses ► 1,505,689.	
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10	222 759420 7491 2019.05060 THE ROYAL OAK FOUNT	האתדראת ד 7/01
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Part IV Checklist of Required Schedules

THE ROYAL OAK FOUNDATION, INC.

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			v
_	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		x
~	similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	6		x
7	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			- 23
0	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	<u> </u>		
Ū	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			37
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f		x
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			x
	Schedule D, Parts XI and XII	12a		<u> </u>
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	104	х	
10	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b 13	23	x
13 14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	140		
5	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	0000	X
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22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			x
22	Part IX, column (A), line 2? <i>If</i> "Yes," <i>complete Schedule I, Parts I and III</i> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	22		
23	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If</i> "Yes," <i>answer lines 24b through 24d and complete</i>	04-		x
h	Schedule K. If "No," go to line 25a	24a 24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
-	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		x
6	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
-	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
7	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			<u>,</u> ,
~	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
8	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28c		x
9	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		x
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
2	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		x
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		x
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		x
5a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If</i> "Yes," <i>complete Schedule R, Part V, line 2</i>	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		x
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
8	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	x	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			<u> </u>
	Check if Schedule O contains a response or note to any line in this Part V			
	Enter the number reported in Box 3 of Form 1096. Enter $-0$ , if not applicable $11$		Yes	No
	Enter the number of Forms W/2G included in line 12. Enter 0, it not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable <b>1b 0</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable [1b ] U Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	x	

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 THE ROYAL OAK FOUNDATION, INC.

 Part V
 Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 9			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			37
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	_		x
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b 5c		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50		
Ud		6a		x
h	any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	Ua		
D	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	00		
'a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		x
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		<u> </u>
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		L
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:         Gross income from members or shareholders         11a			
a h	Gross income from members or shareholders       11a         Gross income from other sources (Do not net amounts due or paid to other sources against       1			
D.	amounts due or received from them.) 11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<b> </b>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

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THE ROYAL OAK FOUNDATION, INC.

Check if Schedule O contains a response or note to any line in this Part VI

X

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Enders the second as a function of some fitter and the second second second second second second second second		20	Yes	N
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year	1a	20		
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		20		
	Enter the number of voting members included on line 1a, above, who are independent		20		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	•		x	
_	officer, director, trustee, or key employee?		2		┢
3	Did the organization delegate control over management duties customarily performed by or under				2
	of officers, directors, trustees, or key employees to a management company or other person?				
	Did the organization make any significant changes to its governing documents since the prior Form				
5 6	Did the organization become aware during the year of a significant diversion of the organization's a				
	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or			+	+
	more members of the governing body?		7a		2
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockholders, or			
	persons other than the governing body?		7b		Σ
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the y	ear by the following:			
	The governing body?			X	
	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re-				.
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O		9		
eci	tion B. Policies (This Section B requests information about policies not required by the Internal	Revenue Code.)		1	
_				Yes	1
	Did the organization have local chapters, branches, or affiliates?		10a		ŀ
b	If "Yes," did the organization have written policies and procedures governing the activities of such				
	and branches to ensure their operations are consistent with the organization's exempt purposes?				┢
	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	bdy before filing the forr	n? <b>11a</b>	<u> </u>	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		10-	x	
	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>				┢
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris Did the organization regularly and consistently monitor and enforce compliance with the policy? If		<b>12</b> b		┢
с			12c	x	
3	in Schedule O how this was done			X	┢
	Did the organization have a written document retention and destruction policy?			X	+
	Did the process for determining compensation of the following persons include a review and appro				
5	persons, comparability data, and contemporaneous substantiation of the deliberation and decision				
2	The organization's CEO, Executive Director, or top management official	1	15a	x	
	Other officers or key employees of the organization				
5	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				f
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrang	ement with a			
	taxable entity during the year?		16a		
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu				
~	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the org				
	exempt status with respect to such arrangements?		16b		
ect	tion C. Disclosure				
	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright \mathrm{NY}$ , $\mathtt{IL}$				
	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990,	and 990-T (Section 50 <sup>-</sup>	l(c)(3)s on	y) avai	ilab
	for public inspection. Indicate how you made these available. Check all that apply.			,, <u>.</u>	
0	Describe on Schedule O whether (and if so, how) the organization made its governing documents,	in on Schedule O)	v and fire	noicl	
9		connict of interest polic	y, and tha	uncial	
^	statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's b	ooks and resords			
0	ORGANIZATION - 212-480-2889	_			
	20 WEST 44TH STREET, SUITE 606, NEW YORK, NY 100	36-6603			
				n <b>990</b>	

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated
	Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)		411120	(0		npei	iout	(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours per					than is bot		compensation	compensation	amount of
	week					or/trus		from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	Individual trustee or director				ted		organization	(W-2/1099-MISC)	from the
	related	stee c	Institutional trustee			Highest compensated employee		(W-2/1099-MISC)		organization
	organizations	ial tru	onal t		oloye	co ml				and related
	below line)	dividu	stituti	Officer	Key employee	ghest	Former			organizations
(1) LYNNE RICKABAUGH	3.00	Ē	Ë	5	ξe	Ξē	요			
	5.00	x		x				0.	0.	0.
CHAIRMAN	3.00	<u>^</u>		<u> </u>				0.	0.	0.
(2) RENEE TUCEI	5.00							0.	0.	0
VICE-CHAIRMAN	1 00	X		X				0.	0.	0.
(3) SUSAN OLLILA	1.00			37				0		0
TREASURER	1 0 0	X		X				0.	0.	0.
(4) PROF. SIR DAVID CANNADINE	1.00									0
SECRETARY	1 0 0	X		X				0.	0.	0.
(5) CHERYL BEALL	1.00									•
DIRECTOR		X						0.	0.	0.
(6) MICHAEL BOYD	1.00									
DIRECTOR		Х						0.	0.	0.
(7) MICHAEL BROWN	1.00									
DIRECTOR		Х						0.	0.	0.
(8) SUSAN CHAPMAN	1.00									_
DIRECTOR		Х						0.	0.	0.
(9) CONNIE CINCOTTA	1.00									_
DIRECTOR		Х						0.	0.	0.
(10) ROBERT DAUM	1.00									
DIRECTOR		Х						0.	0.	0.
(11) TRACEY DEDRICK	1.00									
DIRECTOR		Х						0.	0.	0.
(12) ANNE BLACKWELL ERVIN	1.00									
DIRECTOR		Х						0.	0.	0.
(13) PAMELA HULL	1.00									
DIRECTOR		X						0.	0.	0.
(14) LINDA KELLY	1.00									
DIRECTOR		X						0.	0.	0.
(15) HILARY MCGRADY	1.00									
DIRECTOR		x						0.	0.	0.
(16) ERIC NILSON	1.00									
DIRECTOR		x						0.	0.	Ο.
(17) TIMOTHY PARKER	1.00									
DIRECTOR		x						0.	0.	0.
932007 01-20-20	-									Form <b>990</b> (2019)

932007 01-20-20

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THE ROYAL OAK FOUNDATION, INC.

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Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
(A)	(B)			•	C)			(D)	(E)			(F)	
Name and title	Average	(do		Pos		ר than	one	Reportable	Reportable		Es	timat	ed
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	۱	an	nount	of
	week	<u> </u>	cer an		lirecto	or/trus	lee)	from	from related			other	
	(list any hours for	irecto						the	organizations			pensa	
	related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MIS	()		om th aniza	
	organizations	Individual trustee or director	Institutional trustee		ee	mpen		(00-2/1033-10100)			•	d rela	
	below	d ual t	utiona	L_	nploy	est co	er					anizat	
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Form				-		
(18) ELISE MEADOW RYAN	1.00												
DIRECTOR		X						0.		0.			0.
(19) ROBERT SACKVILLE-WEST	1.00												
DIRECTOR		Х						0.		0.			0.
(20) LAURA TREVELYAN	1.00												
DIRECTOR		Х						0.		0.			0.
(21) DAVID NATHANS	35.00												
EXECUTIVE DIRECTOR (TO 1/31/19)				Х				64,592.		0.		<u>4,0</u>	52.
(22) IAN MURRAY	35.00												
EXECUTIVE DIRECTOR (FROM 1/31/19)				х				163,254.		0.	1	3,8	67.
								207 046		_		<del>.</del> .	10
1b Subtotal								227,846.		0.		1,9	19.
c Total from continuation sheets to Part VI								0.		0.	1	7 0	19.
d Total (add lines 1b and 1c)								227,846.		-		7,9	19.
2 Total number of individuals (including but n	ot limited to th	lose	liste	ed a	bov	e) wł	no r	received more than \$100	,000 of reportable	Э			1
compensation from the organization												Yes	1 No
	-11									Г		165	NO
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s			-	•	•				lioyee on		2		x
· · · · · · · · · · · · · · · ·								bar componentian from	the executive		3		
4 For any individual listed on line 1a, is the su and related organizations greater than \$150	•								the organization			x	
									dual for convisoo		4	21	
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com	•							•			5		x
Section B. Independent Contractors	piele Scheduk	ejr	01 50	JUIT	pers	5011					5		- 23
1 Complete this table for your five highest co	mnensated in	dene	ande	ent c	ont	racto	ore f	that received more than	\$100.000 of com	nens	ation f	rom	
the organization. Report compensation for	-	-								pense	200111	10111	
(A)	ino oulondul y			<u></u>		0. 11		(B)			(C	;)	
Name and business	address	NC	ONE	Ξ				Description of s	ervices	С	ompei	nsatic	n
2 Total number of independent contractors (i	ncluding but n	ot lii	mite	d to		~	steo	d above) who received m	ore than				
\$100,000 of compensation from the organi	zation 🕨					0							
										1	Form	<b>990</b> (	(2019)

932008 01-20-20

Form 990 (20			ROY
Part VIII	Statement	of Rev	enue

THE ROYAL OAK FOUNDATION, INC. 23-7349380 Page 9

		Check if Schedule O contains a response o	r note to any lin				
				<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
S S	4.	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts			740,090.				
ΩĔ		· · · · · · · · · · · · · · · · · · ·	177,886.				
LĀ,		Fundraising events 1c	177,000.				
ia i		Related organizations 1d					
Sir		e Government grants (contributions)					
e fi	f	All other contributions, gifts, grants, and					
ēŧ		similar amounts not included above 1f	1,088,724.				
4 d	ç	Noncash contributions included in lines 1a-1f					
a C	ł	Total. Add lines 1a-1f	►	2,006,700.			
			Business Code				
ø	2 8	EDUCATIONAL PROGRAMS	611710	329,065.	329,065.		
ž	ł	, [					
Sel	(	·					
Program Service Revenue	Ċ						
2 2 2 2 2 2							
Pro	•						
_		All other program service revenue		220 065			
		Total. Add lines 2a-2f		329,065.			
	3	Investment income (including dividends, interes		106 251			100 201
		other similar amounts)		186,371.			186,371.
	4	Income from investment of tax-exempt bond pro					
	5	Royalties		13,037.			13,037.
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a					
	t	Less: rental expenses 6b					
	c	Rental income or (loss) 6c					
	c	Net rental income or (loss)	►				
	7 a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory <b>7a</b> 1,164,998.					
	ł	Less: cost or other basis					
e		and sales expenses					
en j		Gain or (loss)					
lec.		Net gain or (loss)		3,874.			3,874.
er		Gross income from fundraising events (not		•,•,•			•,•,•
Other Revenue	0 0						
Ŭ		including \$ 177,886. of					
		contributions reported on line 1c). See	21 640				
		Part IV, line 18	31,640.				
		Less: direct expenses 8b	31,640.				
			<b>&gt;</b>	0.			
	9 a	Gross income from gaming activities. See					
		Part IV, line 19 9a					
	ł	b Less: direct expenses 9b					
	C	Net income or (loss) from gaming activities	►				
	10 a	Gross sales of inventory, less returns					
		and allowances 10a					
	ł	Less: cost of goods sold 10b					
		Net income or (loss) from sales of inventory	▶				
			Business Code				
Miscellaneous Revenue	11 :	MISCELLANEOUS	900099	4,939.			4,939.
anc	l i i i			-,- 32 .			-,
ella							
Resc	C						
Ξ		All other revenue		4 0 2 0			
		• Total. Add lines 11a-11d		4,939.	200 005		000 001
	12	Total revenue. See instructions	▶	2,543,986.	329,065.	0.	208,221.
93200	9 01-2	0-20		0			Form <b>990</b> (2019)

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Part IX Statement of Functional Expenses

THE ROYAL OAK FOUNDATION, INC.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do r	Check if Schedule O contains a respons not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations			general expenses	enpencee
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	493,220.	493,220.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	232,255.	77,123.	49,414.	105,718
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	384,280.	313,917.		70,363
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	11,783.	8,981.	1,475. 9,119.	1,327
9	Other employee benefits	72,750.	47,017.	9,119.	16,614
0	Payroll taxes	46,958.	28,579.	6,312.	12,067
1	Fees for services (nonemployees):				
а	Management				
	Legal				
с	Accounting	45,121.		45,121.	
d	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	37,285.		25,147.	12,138
12	Advertising and promotion				
13	Office expenses	17,481.	10,802.	2,320.	4,359
14	Information technology	70,823.		65,862.	4,961
15	Royalties				
16	Occupancy	168,465.	94,446.	32,947.	41,072
17	Travel	8,449.		3,276.	5,173
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	40,023.	24,523.	5,350.	10,150
23	Insurance	12,848.		12,848.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule O.)				
а	LECTURES AND TOURS	311,173.	311,173.		
b	MEMBER SERVICES	77,811.	77,811.		
с	MISSION RELATED MKTG	36,051.			36,051
d	MERCHANT SERVICE FEES	24,204.	14,884.	3,225.	6,095
e	All other expenses	20,464.	3,213.	708.	16,543
25	Total functional expenses. Add lines 1 through 24e	2,111,444.	1,505,689.	263,124.	342,631
26	Joint costs. Complete this line only if the organization		-		<u> </u>
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

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Investments - program-related. See Part IV, line 11

Intangible assets

Other assets. See Part IV, line 11

Accounts payable and accrued expenses

Grants payable

Deferred revenue Tax-exempt bond liabilities

Escrow or custodial account liability. Complete Part IV of Schedule D

controlled entity or family member of any of these persons

Secured mortgages and notes payable to unrelated third parties

of Schedule D

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

trustee, key employee, creator or founder, substantial contributor, or 35%

Unsecured notes and loans payable to unrelated third parties

Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X

Organizations that follow FASB ASC 958, check here 🕨 🔀

Net assets with donor restrictions

Organizations that do not follow FASB ASC 958, check here

Net assets without donor restrictions

Loans and other payables to any current or former officer, director,

Total assets. Add lines 1 through 15 (must equal line 33)

Check if Schedule O contains a response or note to any line in this Part X

2	Savings and temporary cash investments			51,685.	2
3	Pledges and grants receivable, net			874,989.	3
4	Accounts receivable, net			38,656.	4
5	Loans and other receivables from any current or	r former	officer, director,		
	trustee, key employee, creator or founder, subst				
	controlled entity or family member of any of thes	ons		5	
6	Loans and other receivables from other disquali	fied per	sons (as defined		
	under section 4958(f)(1)), and persons described	d in sec	tion 4958(c)(3)(B)		6
7	Notes and loans receivable, net			7	
8	Inventories for sale or use				8
9	Prepaid expenses and deferred charges			91,780.	9
10a	Land, buildings, and equipment: cost or other				
	basis. Complete Part VI of Schedule D	10a	427,401.		
b	Less: accumulated depreciation	10b	397,942.	65,686.	10c
11	Investments - publicly traded securities			7,738,861.	11
12					12

		<b>(A)</b> Beginning of year		
1	Cash - non-interest-bearing	353,999.	1	
2	Savings and temporary cash investments	51,685.	2	
3	Pledges and grants receivable, net	874,989.	3	
4	Accounts receivable, net	38,656.	4	
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons		E	

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(B) End of year

> 85,194. 151,791.

133,361.

28,890.

81,200.

29,459. 9,492,226.

272,764.

65,278.

47,670.

252,524.

183,178.

548,650.

8,245,775.

1,480,460.

10,274,885.

13 14

15

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23 24

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258,558.

66,317.

22,992.

202,460.

11,728.

303,497.

8,037,648.

1,133,069.

9,170,717.

9,474,214.

9,474,214.

Form 990 (2019)

9,726,235.

10,274,885.

Total liabilities and net assets/fund balances ...

Total liabilities. Add lines 17 through 25

and complete lines 27, 28, 32, and 33.

and complete lines 29 through 33.

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Part X Balance Sheet

Form 990 (2019)

13

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Liabilities

Net Assets or Fund Balances

Assets

932012 01-20-20
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Form 990 (2019)

Assets					
	Assets	Assets	Assets	Assets	Assets

THE ROYAL OAK FOUNDATION, INC.

Ра	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			X
			1			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2,54	<u>3,9</u>	86.
2	Total expenses (must equal Part IX, column (A), line 25)	2		2,11		
3	Revenue less expenses. Subtract line 2 from line 1	3			2,5	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		9,17		
5	Net unrealized gains (losses) on investments	5		10	<mark>8,</mark> 7	70.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		1	4,2	06.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10		9,72	6,2	35.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>			
					Yes	No
1	Accounting method used to prepare the Form 990: 🗌 Cash 🛛 🖾 Accrual 🔲 Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	e O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separa					
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	ie audi	t,			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sc					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si					
	Act and OMB Circular A-133?			3a		x
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired au	Jdit			
-	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		
				Form	990	(2019)

SCHEDULE A	
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Department of the Treasury

Internal Revenue Service

(Form	990	or	990-E	Z)
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# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

1	2019			
	Open to Public Inspection			
Employer identification number				

OMB No. 1545-0047

I

Name of the	organization
-------------	--------------

		THE	ROYAL OAK	FOUNDATION,	INC.		2	3-7349380
Pa	rt I	Reason for Public (				art.) See instructio	ns.	
The	organ	ization is not a private found						
1		A church, convention of ch	urches, or associatio	on of churches described	d in section 1	70(b)(1)(A)(i).		
2		A school described in sect	ion 170(b)(1)(A)(ii).	Attach Schedule E (Form	n 990 or 990-E	ΞZ).)		
3		A hospital or a cooperative	hospital service orga	anization described in <b>se</b>	ection 170(b)(	(1)(A)(iii).		
4		A medical research organiz	ation operated in co	njunction with a hospital	described in	section 170(b)(1)(	A)(iii). Enter	the hospital's name,
		city, and state:						
5		An organization operated for	or the benefit of a co	llege or university owned	d or operated	by a governmenta	l unit descrik	bed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6	Ц	A federal, state, or local gov	vernment or governr	nental unit described in s	section 170(b	o)(1)(A)(v).		
7	X	An organization that norma	Illy receives a substa	ntial part of its support f	rom a governi	mental unit or from	the general	public described in
		section 170(b)(1)(A)(vi). (C						
8		A community trust describe	ed in section 170(b)	(1)(A)(vi). (Complete Parl	: II.)			
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(	ix) operated ir	n conjunction with	a land-grant	college
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the nar	me, city, and state	of the colleg	e or
		university:						
10		An organization that norma						
		activities related to its exen						
		income and unrelated busir		(less section 511 tax) fro	om businesse	es acquired by the	organization	after June 30, 1975.
		See section 509(a)(2). (Cor						
11	$\square$	An organization organized a	•				oorra out the	numpered of one or
12		An organization organized a more publicly supported or	•	•	•		2	• •
		lines 12a through 12d that						
а		<b>Type I.</b> A supporting orga			-		-	, aivina
u		the supported organization		-	•			
		organization. You must c		• • • •	a majority of t			apporting
b		<b>Type II.</b> A supporting org	-		tion with its su	upported organizat	ion(s), by ha	iving
		control or management o	-			• •		-
		organization(s). You mus			·		0 1	
с		Type III functionally inte	grated. A supportin	g organization operated	in connection	with, and function	ally integrat	ed with,
		its supported organization	n(s) (see instructions	). You must complete F	Part IV, Sectio	ons A, D, and E.		
d		Type III non-functionally	y integrated. A supp	orting organization oper	ated in conne	ection with its supp	orted organ	zation(s)
		that is not functionally int	tegrated. The organiz	ation generally must sat	isfy a distribu	ition requirement a	nd an attent	iveness
		requirement (see instruct	ions). <b>You must cor</b>	nplete Part IV, Sections	A and D, and	d Part V.		
е		Check this box if the orga	anization received a	written determination fro	m the IRS tha	at it is a Type I, Typ	e II, Type III	
		functionally integrated, or		nally integrated supporti	ing organizatio	on.		
f		er the number of supported of	•					
g		vide the following informatior i) Name of supported	n about the supporte	ed organization(s). (iii) Type of organization	(iv) Is the organizatio	on listed (v) Amount	of monetary	(vi) Amount of other
	,	organization	(1) 211	(described on lines 1-10	in your governing do	No support (see	-	support (see instructions)
		ů –		above (see instructions))	165		,	
Tota	al							
LHA	For F	Paperwork Reduction Act N	Notice, see the Instr	uctions for Form 990 o	r 990-EZ. 932	2021 09-25-19 Sch	edule A (Fo	rm 990 or 990-EZ) 2019

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### Schedule A (Form 990 or 990-EZ) 2019 THE ROYAL OAK FOUNDATION, INC. Part II

23-7349380 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

fails to qualify under the tests listed below, please complete Part III.)

See	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	2117132.	2165846.	2491699.	1789522.	2006700.	10570899.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge $\dots$							
4	Total. Add lines 1 through 3	2117132.	2165846.	2491699.	1789522.	2006700.	10570899.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						1099094.	
	Public support. Subtract line 5 from line 4.						9471805.	
	ction B. Total Support	i						
	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total	
	Amounts from line 4	2117132.	2165846.	2491699.	1789522.	2006700.	10570899.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,	121 000	100 220	100 115	07 000	100 400	902 941	
	and income from similar sources $\dots$	131,860.	196,330.	179,115.	87,028.	199,408.	793,741.	
9	Net income from unrelated business							
	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain							
	or loss from the sale of capital	7,427.	14,291.	5,442.		4,939.	32 000	
	assets (Explain in Part VI.)	1,421.	14,291.	5,442.			<u>32,099.</u> 11396739.	
	Total support. Add lines 7 through 10						,362,032.	
12	Gross receipts from related activities, <b>First five years.</b> If the Form 990 is for		,	d fourth or fifth to			, 302, 032.	
13	organization, check this box and stor	-			-			
Sec	ction C. Computation of Publ	ic Support Pe	rcentage	<u></u>		<u></u>		
-	Public support percentage for 2019 (			column (f))		14	83.11 %	
	Public support percentage from 2018					15	83.44 %	
	<b>33 1/3% support test - 2019.</b> If the o							
	stop here. The organization qualifies							
b	33 1/3% support test - 2018. If the o							
	and stop here. The organization qual							
17a	10% -facts-and-circumstances tes						or more,	
	and if the organization meets the "fac							
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization	-		
b	10% -facts-and-circumstances tes	<b>t - 2018.</b> If the org	anization did not o	heck a box on line	e 13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or	
	more, and if the organization meets the	ne "facts-and-circu	mstances" test, c	neck this box and	<b>stop here.</b> Explain	in Part VI how the	e	
	organization meets the "facts-and-cire	cumstances" test.	The organization of	qualifies as a publi	cly supported orga	anization	▶□	
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17t	o, check this box a	nd see instruction	ıs ▶□	
	Schedule A (Form 990 or 990-EZ) 2019							

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# Schedule A (Form 990 or 990-EZ) 2019 THE ROYAL OAK FOUNDATION, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(	<b>e)</b> 2019	(f) Total	
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")								
2	Gross receipts from admissions,								
	merchandise sold or services per-								
	formed, or facilities furnished in any activity that is related to the								
	organization's tax-exempt purpose								
3	Gross receipts from activities that								
	are not an unrelated trade or bus-								
	iness under section 513								
4	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
5	The value of services or facilities								_
	furnished by a governmental unit to								
	the organization without charge								
6	Total. Add lines 1 through 5				1				-
	Amounts included on lines 1, 2, and			1	1	1			_
	3 received from disgualified persons								
b	Amounts included on lines 2 and 3 received								
	from other than disqualified persons that								
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year								
	Add lines 7a and 7b								
	Public support. (Subtract line 7c from line 6.)								-
Sec	ction B. Total Support								-
	ndar year (or fiscal year beginning in) 🕨	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	1	<b>e)</b> 2019	(f) Total	
	Amounts from line 6	(4) 2010	(6) 2010	(0) 2011	(4) 2010	``	012010	(i) rotar	
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources								
b	Unrelated business taxable income								_
~	(less section 511 taxes) from businesses								
	acquired after June 30, 1975								
	Add lines 10a and 10b								
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on								
2	Other income. Do not include gain or loss from the sale of capital								
3	assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.)				1				_
	-	the organization?	l c first socood thi	I rd fourth or fifth t		L	(c)(3) crossing	ation	
-+	First five years. If the Form 990 is for check this box and stop here	the organization			-			.auon, ▶□	٦
	ction C. Computation of Publi	c Support Pe							_
				column (f))		15			0/
	Public support percentage for 2019 (ii		•						%
16 201	Public support percentage from 2018					16			%
	ction D. Computation of Inves								
	Investment income percentage for 20					17			%
8	Investment income percentage from 2					18			%
19a	<b>33 1/3% support tests - 2019.</b> If the						%, and line 1	7 is not	-
	more than 33 1/3%, check this box ar							▶∟	
b	<b>33 1/3% support tests - 2018.</b> If the								-
	line 18 is not more than 33 1/3%, che								Ļ
20	Private foundation. If the organization	n did not check a	box on line 14, 19	9a, or 19b, check t					
320	23 09-25-19				Sch	edule	A (Form 990	) or 990-EZ) 20	19
<u>а</u>	)222 759420 7491	<b>ე</b> ∩ .	19 05060	15 THE ROVAL.	OAK FOUN	יייי ערו.		7/01	כ
- + (	/44/ /JJH440 /HJL	<b>∠</b> U.	T) • 0 J 0 0 0	THE ROTAD	OUV LOON	יהחי	TON' T	ノモンエ ・	2

1

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3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

# Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2019

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# Schedule A (Form 990 or 990-EZ) 2019 THE ROYAL OAK FOUNDATION, INC. Part IV Supporting Organizations (continued)

	Supporting Organizations (continued)			••
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above?If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	-		
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a	~		
3				
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's	•		
800	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)	\		
1				
a L	The organization satisfied the Activities Test. <i>Complete</i> <b>line 2</b> <i>below.</i>			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	tructions		
2	Activities Test. <b>Answer (a) and (b) below.</b>		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		
93202	5 09-25-19 Schedule A (Form S	90 or 99	90-EZ)	2019
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Schedule A (Form 990 or 990-EZ) 20	$_{19}$ THE	ROYAL	OAK	FOUNDATION,	INC.

# Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All 1 other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	lv integrate	d Type III supporting or	anization (see

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990 or 990-EZ) 2019

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# Schedule A (Form 990 or 990 EZ) 2019 THE ROYAL OAK FOUNDATION, INC.

Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	
Sect	ion D - Distributions		(	Current Year
1	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose			
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	e	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
_1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
a	From 2014			
b	From 2015			
C	From 2016			
d	From 2017			
e	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
	Applied to 2019 distributable amount			
<u>    i</u>	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
	Applied to underdistributions of prior years			
	Applied to 2019 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
-	Excess from 2015			
-	Excess from 2016			
-	Excess from 2017			
-	Excess from 2018			
e	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

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2028 09-25	20 Schedule A (Form 990 or 990-EZ
-	2016 CALENDAR YEAR
_	-2017 CALENDAR YEAR
	-2018 CALENDAR YEAR
	-SIX MONTH PERIOD 1/1/19 - 6/30/19
_	TWELVE MONTH PERIOD 7/1/19 - 6/30/20
HE OF	GANIZATION USED THE FOLLOWING PERIODS TO COMPLETE PART II:
ART 1	
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5c, 6, 9c, 9b, 9c, 11a, 11b, and 11c; Part IV, Section P, lines 1 and 2; Part IV, Section C, Section P, Lines 1, and 2; Part IV, Section C, Secti

SCHEDULE D

Department of the Treasury

Internal Revenue Service

(Form	990)
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Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.



Nam	e of the organization THE ROYAL OAK FOUNDA'	FION, INC.	Employer identification number 23-7349380
Pa			
	organization answered "Yes" on Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writin	ng that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's excl	usive legal control?	
6	Did the organization inform all grantees, donors, and donor advis	ors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or do	nor advisor, or for any other purpose	conferring
Pa	<b>'t II Conservation Easements.</b> Complete if the organiz	ation answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (	check all that apply).	
	Preservation of land for public use (for example, recreation	or education)	a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
c	Number of conservation easements on a certified historic structu		
d	Number of conservation easements included in (c) acquired after		
•	listed in the National Register		2d
3	Number of conservation easements modified, transferred, release	ed, extinguished, or terminated by th	e organization during the tax
4	year	ant in Incoderal	
4	Number of states where property subject to conservation easem		
5	Does the organization have a written policy regarding the periodic violations, and enforcement of the conservation easements it hol		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, han		······································
0		and enorcing con	servation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling	of violations and enforcing conserva	ation easements during the year
•	S	or violatione, and emotoling conserve	alon casements during the year
8	Does each conservation easement reported on line 2(d) above sa	tisfy the requirements of section 170	)(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?	• •	
9	In Part XIII, describe how the organization reports conservation e		
	balance sheet, and include, if applicable, the text of the footnote		
	organization's accounting for conservation easements.	-	
Pa	t III Organizations Maintaining Collections of A	t, Historical Treasures, or C	ther Similar Assets.
	Complete if the organization answered "Yes" on Form 990	, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, n	ot to report in its revenue statement	and balance sheet works
	of art, historical treasures, or other similar assets held for public e	exhibition, education, or research in f	urtherance of public
	service, provide in Part XIII the text of the footnote to its financial	statements that describes these iter	ns.
b	If the organization elected, as permitted under FASB ASC 958, to	preport in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public exh	ibition, education, or research in furt	herance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		• •
2	If the organization received or held works of art, historical treasur	es, or other similar assets for financia	
	the following amounts required to be reported under FASB ASC	958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		
	Assets included in Form 990, Part X		> \$
LHA	For Paperwork Reduction Act Notice, see the Instructions for	Form 990.	Schedule D (Form 990) 201

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ROYAL OAK FOUNDATION, I 7491\_\_\_2

Sche		AL OAK FOU						23-73			age <b>2</b>
Pa	t III   Organizations Maintaining C	collections of A	rt, Histo	orical Tr	easures, o	r Othe	r Simila	ar Asse	<b>ts</b> (contir	nued)	
3	Using the organization's acquisition, accessi	on, and other record	ls, check a	any of the	following that	make si	gnificant	use of its			
	collection items (check all that apply):										
а	Public exhibition	d		oan or exc	hange prograr	m					
b	Scholarly research	е	0	ther							
с	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	n how the	y further tl	he organizatio	n's exen	npt purpo	ose in Par	t XIII.		
5	During the year, did the organization solicit o	r receive donations of	of art, hist	orical trea	sures, or othe	r similar	assets		_		_
	to be sold to raise funds rather than to be ma	aintained as part of t	he organi	zation's co	ollection?			L	Yes		No
Pa	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if the o	organizatio	n answered "	Yes" on I	Form 990	), Part IV,	line 9, or	•	
4-											
1a	Is the organization an agent, trustee, custod		2						7.		1
	on Form 990, Part X?							∟	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the to	llowing tai	ble:					•		
									Amoun	t	
	Beginning balance										
	Additions during the year										
-	Distributions during the year										
f	Ending balance										1
	Did the organization include an amount on F						ty?	L	Yes		J No ∖
	If "Yes," explain the arrangement in Part XIII.										
Pai	<b>t V Endowment Funds.</b> Complete i							and the state	( ) F		h a a la
		(a) Current year	. /	or year	(c) Two years				(e) Four		
	Beginning of year balance         144,763.         127,394.         135,954.         116,753.									108,	000.
	Contributions	C 107		17 200		5.0		10 001			005
	Net investment earnings, gains, and losses	6,197.		17,369.	-8	,560.		19,201.		<i>'</i> ,	895.
	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance	150,960.		L44,763.		,394.	1	35,954.		116,	753.
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g,	column (a	a)) held as:						
	Board designated or quasi-endowment		_%								
b	Permanent endowment  72.11	%									
С	Term endowment  27.89	%									
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
3a	Are there endowment funds not in the posse	ession of the organization	ation that	are held a	nd administer	ed for th	e organiz	ation			
	by:									Yes	No
	(i) Unrelated organizations								3a(i)		X
	(ii) Related organizations								3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organization	ations listed as requir	red on Scl	hedule R?					3b		
	Describe in Part XIII the intended uses of the		wment fu	nds.							
Pa	t VI Land, Buildings, and Equipm	nent.									
	Complete if the organization answere	d "Yes" on Form 990	), Part IV,	line 11a. S	See Form 990,	Part X, I	line 10.				
	Description of property	(a) Cost or o	ther	(b) Cost	or other	<b>(c)</b> Ac	cumulate	d	( <b>d</b> ) Boo	k value	e
		basis (investn	nent)	basis	(other)	dep	reciation				
1a	Land										
	Buildings										
	Leasehold improvements				0,770.		60,7				0.
	Equipment			4	6,404.		37,14	43.		9,2	61.
	Other			32	0,227.	3	00,02	29.	2	0,1	98.
	. Add lines 1a through 1e. (Column (d) must e		X, column	n (B), line 1	0c.)				2	9,4	59.
	<u> </u>							Schedule	D (Forn	n 990)	2019

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Schedule D (Form 990) 2019	THE	ROYAL	OAK	FOUNDATION,	INC.
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Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	I-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C) (D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, lin	e 11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	I-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ►			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, Im Description	e 11d. See Form 990, Part X, line 15.	(b) Book value
	Description		(b) BOOK value
<u>(1)</u>			
(2)			
(3)			
<u>(4)</u> (5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		
Part X Other Liabilities.		· ·	
Complete if the organization answered "Yes"	on Form 990, Part IV, lin	e 11e or 11f. See Form 990, Part X, line 25	
1.(a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) DEFERRED RENT			35,803.
(3) GOVERNMENT LOANS PAYABLE			147,375.
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 25.)		183,178.

 Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D (Form 990) 2019

932053 10-02-19

Sche	dule D (Form 990) 2019 THE ROYAL OAK FOUNDATION,	INC.	23-7349380 <sub>P</sub>	age 4
Pa	t XI Reconciliation of Revenue per Audited Financial Statem	nents With Reve		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	la.		
1	Total revenue, gains, and other support per audited financial statements			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
с	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	Add lines <b>4a</b> and <b>4b</b>			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			
Pa	rt XII Reconciliation of Expenses per Audited Financial Stater	ments With Exp	enses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	<b>2</b> b		
с	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	Add lines <b>4a</b> and <b>4b</b>		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			
Pa	rt XIII Supplemental Information.			

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

# PART V, LINE 4:

TO SUI	PPORT	THE	WORK	OF	THE	ROYAL	OAK	FOUNDATION	AND	PROVIDE	GRANTS	TO	THE
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NATIONAL TRUST OF ENGLAND, WALES AND N. IRELAND.

932054 10-02-19

Schedule D (Form 990) 2019

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SCHEDULE F	Statomo	nt of Act	ivities Outside the Un	itad Sta	atae l	OMB No. 1545-0047
(Form 990)			on answered "Yes" on Form 990, Part			2019
	P complete i	ine er gamzatie	Attach to Form 990.	,,		Open to Public
Department of the Treasury Internal Revenue Service	Go to	www.irs.gov/Fo	orm990 for instructions and the latest	information.		Inspection
Name of the organization					Employer	identification number
THE ROYAL OAK I					23-73	
		Activities Ou	tside the United States. Comple	te if the orgar	nization answ	vered "Yes" on
Form 990, Part 1 <b>1 For grantmakers.</b> Doe		n maintain rocor	ds to substantiate the amount of its gra	nts and other	assistanco	
			the selection criteria used to award the			X Yes No
2 For grantmakers. Des United States.	cribe in Part V the	e organization's	procedures for monitoring the use of its	grants and o	ther assistar	nce outside the
3 Activities per Region. (	The following Par	t I, line 3 table c	an be duplicated if additional space is n	eeded.)		
(a) Region	(b) Number of		.,		vity listed in	
	offices	employees, agents, and	(by type) (such as, fundraising, pro-		gram service	for and
	in the region	independent contractors	gram services, investments, grants to		e specific typ	investments
		in the region	recipients located in the region)	of service	(s) in the reg	in the region
EUROPE (INCLUDING		<u>_</u>				
ICELAND & GREENLAND)						
- ALBANIA, ANDORRA,						
AUSTRIA, BELGIUM	C	0	GRANT MAKING			493,220.
		, <u> </u>				405,220.
3 a Subtotal	0	0				493,220.
<b>b</b> Total from continuation						
sheets to Part I	0	0				0.
c Totals (add lines 3a						
and 3b)	0	0				493,220.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

OMB No. 1545-0047

932071 10-12-19

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23-7349380

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	(f) Manner of cash disbursement	<b>(g)</b> Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CONSERVATION & PRESERVATION	447,931.	WIDE	0.		
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CONSERVATION & PRESERVATION	45,289.		0.		
		GREENLAND /	FRESERVATION	43,209.	WIRE	0.		
			recognized as charities by the					
by the IRS, or for whic <b>3</b> Enter total number of 6			tion 501(c)(3) equivalency lette					<u>2</u> 0

Schedule F (Form 990) 2019

23-7349380

Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	<b>(e)</b> Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)

Schedule F (Form 990) 2019

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 5471, <i>Information Return of U.S. Persons With Respect to Certain Foreign Corporations</i> (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund</i> (see <i>Instructions for Form 8621</i> )	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)</i>	Yes	X No

Schedule F (Form 990) 2019

932074 10-12-19

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

IT IS THE POLICY OF THE ROYAL OAK FOUNDATION BOARD OF DIRECTORS TO REQUIRE ORGANIZATIONS SEEKING GRANTS FROM THE FOUNDATION TO DO SO IN WRITING, IDENTIFYING NEED FOR SUCH GRANTS, AND SPECIFYING THE USE TO WHICH THE GRANT WILL BE PUT. A THOROUGH EXAMINATION OF THE PROJECT FOR WHICH THE GRANT IS SOUGHT IS THEN UNDERTAKEN BY THE BOARD'S FINANCE COMMITTEE, AND ANY FURTHER INFORMATION WHICH THE BOARD DEEMS RELEVANT IS OBTAINED FROM THE APPLICANT BEFORE A DECISION IS MADE. IF THE BOARD ULTIMATELY DECIDES TO SUPPORT A PROJECT, A GRANT WILL BE MADE ON CONDITION THAT THE RECIPIENT AGREES TO USE THE GRANT SOLELY FOR THE PURPOSES SET FORTH IN THE TERMS OF THE GRANT AND ON THE FURTHER CONDITION THAT IT AGREES TO RENDER AN ACCOUNTING TO THE FOUNDATION WITHIN A THE REASONABLE TIME DETAILING HOW THE FUNDS WERE ACTUALLY SPENT. RECIPIENT WILL ALSO BE REQUIRED TO AGREE TO RETURN THE GRANT TO THE FOUNDATION IF IT IS UNABLE TO COMPLY WITH THE CONDITIONS SET FORTH THEREIN. THE LAWS OF THE STATE OF NEW YORK AND OF THE UNITED STATES OF AMERICA GOVERN THE GRANT.

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SCHEDULE G	Suppleme	ntal Infor	mation Regarding	Fun	drais	ing or Gaming	Acti	ivities	OMB No. 1545-0047
(Form 990 or 990-EZ)			on answered "Yes" on					, or if the	2019
	C	-	entered more than \$1 Attach to Form 990						Open to Public
Department of the Treasury Internal Revenue Service	► Go		gov/Form990 for instr				ion.		Inspection
Name of the organization		AL OAK	FOUNDATION,	IN	c.			Employer ide 23-7349	entification number
			the organization answe	ered "Y	'es" o	n Form 990, Part IV,	line 1	17. Form 990-E	Z filers are not
<ol> <li>Indicate whether th         <ul> <li>a Mail solicitat</li> <li>b Internet and</li> <li>c Phone solici</li> <li>d In-person so</li> </ul> </li> <li>2 a Did the organization key employees list</li> </ol>	tions email solicitations tations blicitations on have a written o ted in Form 990, P ) highest paid indiv	sed funds thr s or oral agreer art VII) or ent viduals or ent	f Solicita g Special nent with any individual tity in connection with p tities (fundraisers) pursu	tion of tion of fundra (inclue profess	non-g gover aising ding o ional 1	overnment grants nment grants events fficers, directors, tru fundraising services?	stees	Yes	
()	) Name and address of individual or entity (fundraiser) (ii) Activity (iii) Activity (iv) Gross receipts fave custody or control of contributions?			tò (	Amount paid or retained by) fundraiser sted in col. <b>(i)</b>	<b>(vi)</b> Amount paid to (or retained by) organization			
					No				
Total									
3 List all states in white or licensing.	ich the organizatio	n is registere	ed or licensed to solicit	contrib	oution	s or has been notified	d it is	s exempt from r	registration
LHA For Paperwork R	eduction Act Not	ice, see the	Instructions for Form	990 or	990-	EZ.	Sche	dule G (Form 9	990 or 990-EZ) 2019
		,				`			

932081 09-11-19

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		of fundraising event contributions and g	(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events
			GALA			(add col. <b>(a)</b> through col. <b>(c)</b> )
er			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	209,526.			209,526.
	2	Less: Contributions	177,886.			177,886.
	3	Gross income (line 1 minus line 2)	31,640.			31,640.
	4	Cash prizes				
es	5	Noncash prizes				
Expens	6	Rent/facility costs				
Direct Expenses	7	Food and beverages	20,963.			20,963.
_	8	Entertainment				
	9	Other direct expenses	10,677.			10,677.
	10					31,640.
D,	<u>11</u> art			000 Det 11/ line 10 er		0.
ГС	ar t	<b>III Gaming.</b> Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	1990, Part IV, line 19, or l	reported more than	
		•••••••••••••••••••••••••••••••••••••••	(a) Dingo	(b) Pull tabs/instant	(a) Other coming	(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Seve						
-	1	Gross revenue				
	2	Cash prizos				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	<b>Yes</b> %	Yes %	
	6	Volunteer labor	No	No	No	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		►	
	8	Net gaming income summary. Subtract line	7 from line 1 column (d)		•	
	0	Net gaming income summary. Subtract line				
9	Er	nter the state(s) in which the organization cond	lucts gaming activities:			Yes No
а	ı Is	the organization licensed to conduct gaming a	activities in each of these			
а	ı Is	· · · · ·	activities in each of these			[] Yes [] No
а	ı Is	the organization licensed to conduct gaming a	activities in each of these			
a b	als blf	the organization licensed to conduct gaming a "No," explain:	activities in each of these			
a b 10a	als blf  aW	the organization licensed to conduct gaming a "No," explain:	activities in each of these	erminated during the tax	year?	
a b 10a	als blf  aW	the organization licensed to conduct gaming a "No," explain:	activities in each of these	erminated during the tax	year?	
a b 10a	als blf  aW	the organization licensed to conduct gaming a "No," explain:	activities in each of these	erminated during the tax	year?	
a b 10a b	a Is D If W D If	the organization licensed to conduct gaming a "No," explain:	activities in each of these	erminated during the tax	year?	
a b 10a b	a Is D If W D If	the organization licensed to conduct gaming a "No," explain: ere any of the organization's gaming licenses r "Yes," explain:	activities in each of these	erminated during the tax	year?	🗌 Yes 🔛 No

<u>Sche</u>	dule G (Form 990 or 990-EZ) 2019 THE ROYAL OAK FOUNDATION, INC. 23-	7349380	Page
	Does the organization conduct gaming activities with nonmembers?	Yes	
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	
	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility		
	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address ►		
	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	
	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount		
	of gaming revenue retained by the third party <b>&gt;</b> \$		
С	If "Yes," enter name and address of the third party:		
	Name		
	Address ►		
16	Gaming manager information:		
	Name		
	Gaming manager compensation 🕨 \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
7	Mandatory distributions:		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year <b>&gt;</b> \$		
Pai	<b>TIV</b> Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and P	art III, lines 9,	9b, 1
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
2000	3 09-11-19 Schedule G (For	m 990 or 900	- 67)
3208	3 09-11-19 Schedule G (For		
	37		
10			-

	Supplemental Ir	aformation	(continued)				7
hedule G (F	Form 990 or 990-EZ)	$\mathbf{THE}$	ROYAL	OAK	FOUNDATION,	INC.	

Schedule G	(Form 990 or 990-EZ) Supplemental Int	THE R	OYAL OAK	FOUN	DATION	, INC.	23-7	7349380	Page 4
Part IV	Supplemental In	formation (co	ontinued)						
							Schedule G	(Form 990 or 9	990-E
932084 04-01-	19				38				

SC		Compensation Information	I.	OMB No. 1	1545-00	47		
	rm 990)		2010					
•	,		2019 Open to Public					
	Department of the Treasury         Internal Revenue Service         Go to www.irs.gov/Form990 for instructions and the latest information.							
Nam	e of the organization		Employer ic			mber		
		THE ROYAL OAK FOUNDATION, INC.	23-7	34938	0			
Pa	rt I Questions	Regarding Compensation						
					Yes	No		
1a	Check the appropria	te box(es) if the organization provided any of the following to or for a person listed on Form	ı 990,					
	Part VII, Section A, li	ne 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or ch	arter travel Housing allowance or residence for perso	nal use					
	Travel for comp							
		tion and gross-up payments Health or social club dues or initiation fee						
	Discretionary sp	pending account	ur, chef)					
b		n line 1a are checked, did the organization follow a written policy regarding payment or						
		ovision of all of the expenses described above? If "No," complete Part III to explain		<b>1</b> b				
2	-	require substantiation prior to reimbursing or allowing expenses incurred by all directors,						
	trustees, and officers	s, including the CEO/Executive Director, regarding the items checked on line 1a?		2				
_								
3		y, of the following the organization used to establish the compensation of the organization?						
		ctor. Check all that apply. Do not check any boxes for methods used by a related organizat	ion to					
	·	tion of the CEO/Executive Director, but explain in Part III.						
	Compensation							
	·	ompensation consultant						
	Form 990 of oth	her organizations	ommittee					
	<b>D</b> · · · · · · · ·							
4		any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing						
-	organization or a rela			1-		x		
a k		payment or change-of-control payment?				X		
b		eive payment from, a supplemental nonqualified retirement plan?				X		
C		eive payment from, an equity-based compensation arrangement?		40		- 23		
	in res to any or line	es 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only soction 501(c)	(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5		n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	on					
5	contingent on the re		211					
а	-			5a		x		
		tion?				x		
5		5b, describe in Part III.						
6		n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	on					
5	contingent on the ne							
а		· · · · · · · · · · · · · · · · · · ·		6a		x		
		tion?				X		
~		6b, describe in Part III.						
7		n Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	S					
-		es 5 and 6? If "Yes," describe in Part III		7		x		
8		eported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to t		····   ·				
-		tion described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		x		
9		I the organization also follow the rebuttable presumption procedure described in		····   •				
-		53.4958-6(c)?		9				
LHA		duction Act Notice, see the Instructions for Form 990.			n 990	2019		

932111 10-21-19

23-7349380

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC compensati				(D) Marstaurshie		<b>(F)</b> O	
					(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) IAN MURRAY	(i)	163,254.	0.	0.	3,500.	10,367.	177,121.	0.	
EXECUTIVE DIRECTOR (FROM 1/31/19)	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
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	(i)								
	(ii)								

# Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2019

SCHEDULE O

(Form 990 or 990-EZ) Department of the Treasury

Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Employer identification number

OMB No 1545-0047

THE ROYAL OAK FOUNDATION, INC.

23-7349380

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ELSEWHERE, AND SPONSORING EDUCATIONAL PROGRAMS WHICH ADDRESS ISSUES IN

CONSERVATION AND PRESERVATION.

FORM 990, PART VI, SECTION A, LINE 1:

EXECUTIVE COMMITTEE COMPOSED OF OFFICERS AND CHAIRMEN OF BOARD COMMITTEES,

AND HAS AUTHORITY OF THE BOARD EXCEPT FILLING DIRECTOR VACANCIES, FIXING OF

COMPENSATION OF DIRECTORS, AND AMENDING BY-LAWS OR BOARD RESOLUTIONS.

FORM 990, PART VI, SECTION A, LINE 2:

DIRECTORS LINDA KELLY AND PAMELA HULL HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 WAS DISTRIBUTED TO THE FULL BOARD FOR REVIEW AND COMMENT BEFORE IT WAS SIGNED AND FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

DIRECTORS ARE REQUIRED TO SIGN A POLICY STATEMENT ANNUALLY TO DISAVOW ANY CONFLICT OF INTEREST. OTHERWISE, IF THE DIRECTOR HAS AN EXISTING, PERCEIVED OR POTENTIAL CONFLICT OF INTEREST, HE OR SHE MUST PROMPTLY DISCLOSE IT TO THE CHAIRMAN.

FORM 990, PART VI, SECTION B, LINE 15A:

THE CHAIRMAN OF THE BOARD DETERMINES THE COMPENSATION FOR THE EXECUTIVE

DIRECTOR IN CONSULTATION WITH THE OFFICERS. THE EXECUTIVE DIRECTOR

DETERMINES THE COMPENSATION FOR ALL EMPLOYEES.

 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2019)

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 932211 09-06-19

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2019.05060 THE ROYAL OAK FOUNDATION, I 7491\_\_\_2

Name of the organization

THE ROYAL OAK FOUNDATION, INC.

THE ORGANIZATION'S STAFF HAVE ANNUAL PERFORMANCE REVIEWS WITH THEIR SUPERVISORS.

SALARY SURVEYS OF OTHER COMPARABLE NY AREA NOT-FOR-PROFIT ORGANIZATIONS ARE REVIEWED AND CONSIDERED WHEN SETTING NEW SALARIES OR CONSIDERING INCREASES FOR ALL STAFF, INCLUDING THE EXECUTIVE DIRECTOR.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ALL GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF INTEREST IN CHARITABLE REMAINDER TRU:	ST 2,365.
CHANGE IN CHARITABLE REMAINDER TRUST	11,841.
TOTAL TO FORM 990, PART XI, LINE 9	14,206.

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